

was done then to suit one individual would be inconvenient for others, and it is necessary to think over all ~~individuals~~ ^{individuals} when things are in progress before making any changes. And then having them in mind during the summer try to get the best possible system for the next year, and then you can improve that again. And I have come to make this as a rule: that if anyone wants a special provision for himself not only must I be willing to make a similar provision for anyone else who asks for the privilege but I must be sure that ~~anyone~~ everyone who would have an equal right is fully informed of it and knows that he could ask for it. Because I have known ~~of~~ cases where a regulation has been in effect which I thought was good and which some people have followed at considerable inconvenience to themselves and then at the end of the year they find that there were 2 or 3 who had simply come and asked to be excused from it and were excused from it/~~ad~~/ and that of course is unfair. If anyone is to be -- Everyone who would have equal right must be appraised of it and must understand the situation.

And so organization -- without organization you are all going at cross purposes. It's like our ~~course~~ ^{hours} for starting classes. If you say you are going to start at a certain hour, and some get there then, and some get there 5 min. later and some get there 7 min. later some get there 10 min. ~~later~~ ^{later}, important things have to be repeated and the time of those who were there on time is wasted. Now when I was a student in Germany they had an excellent system there. All classes were announced to begin at a certain hour, but it was understood by everyone that the ~~of~~ class starts 20 min. after the time announced. Everybody knew that. Nobody wasted time. If you come there at 10, 10:10, 10:15 that's up to you, you can come early if you want. But at 10:20 the Professor comes through the door and no one comes through the door after the professor ~~got~~ ^{got} there. One time I saw the great Egyptologist Prof. Zeite coming down the hall, and I opened the door ~~and~~ ^{so as to hold it for} him and he was disgusted. He motioned, Boy, go in, go in. Every ~~body~~ ^{student} there must be in his seat before the professor comes in. That was the system in the German University.