

through carefully, all the problems, to take sufficient time if they were capable of doing so. And the danger is of their getting all tied up in snarls and argument over little minor points and forgetting the big points ~~if~~ of the issue. It is very vital that authority rest with the congregation, but the authority should be an authority of general oversight and decision, where a decision is absolutely necessary, rather than an attempt to direct its activities. It is not effective.

I will never forget the time when Franklin D. Roosevelt received the degree LL.D from one of the Universities in Philadelphia. I forget which one it was. And ~~his~~ his talk in receiving it was given over the radio. And I heard him on the radio telling about how he stood for pure democracy and that is what we need, pure democracy. And he said, he was thinking of the railroadd. How much better the railroads would be run if all the ~~decisions~~ decisions ~~were~~ related to the railroad were made, not just by a little group of directors, but if everybody in the railroad and service had a part in making the decisions. If they were made by all of the conductors and the engineers, and the brakemen, and the pullman porters, ~~he~~ he said. And all of these things he said. And I just imagined all the Pullman porters getting together to decide whether the Pennsylvania Railroad should issue a certain type of bond, or whether the train should leave on a certain schedule, and all these things. They could get ~~together~~ together and haggle forever, it is so utterly ridiculous, that I know that Roosevelt certainly didn't believe whatever he said. It was too ridiculous. And, of course, the most striking denial of the whole principle he presented was the fact that in his own direction of his activities, he made decisions and he ~~was~~ told Congress what to do. He didn't sit back and let Congress argue about the policies they were going to adopt and simply have one vote with them. He sent as much legislation to them, and he expected them to carry it out. And he got his little group of advisors to discuss things with him, and when he made up his mind, he pushed it through.

You cannot have a large group of ~~people~~ people directing all details, and